

CARMINE SCAVO

**Department of Political Science
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PERSONAL DATA

Military Service: 2nd Class Petty Officer (E-5), US Coast Guard, 1971-1975; Vietnam era veteran

EDUCATIONAL BACKGROUND

- PhD (Political Science), University of Michigan (1986). Dissertation Title: *Explaining Neighborhood Organizations* -- A study of how and why people become involved in formal and informal neighborhood organizations in American cities, focusing on quantitative analysis of surveys in Greensboro, NC and qualitative analyses of Cincinnati, OH.
- Enrolled at College of William and Mary in MA in American Government program (1975 - 1977).
- BA (American Government), University of Virginia (1971)

Research Interests: Public Policy and Policy Analysis, State and Local Politics, Federalism and Homeland Security, Political Decision-Making, Media and Politics, Research Methodology.

Teaching Fields: Public Policy and Policy Analysis, State and Local Politics, Intergovernmental Relations, Methodology.

PROFESSIONAL EXPERIENCE

- Professor, Department of Political Science, East Carolina University (2015 - present)
- Associate Professor, Department of Political Science, East Carolina University (1995 - 2015; permanent tenure granted 1993)
- Director of Graduate Studies, Department of Political Science, East Carolina University (1997 - 2007; 2014 – present)
- Director, Master of Public Administration Program, East Carolina University (1997 - 2007; 2015 - present)
- Interim Coordinator of Graduate Certificate in Security Studies, East Carolina University (2004-2006)

- Assistant Professor, East Carolina University (1987-1995)
- Visiting Assistant Professor, East Carolina University (1985-87)
- Lecturer, Department of Political Science, The University of Michigan (Summer, 1985)
- Lecturer, Department of Political Science, University of North Carolina at Greensboro (1984-85)
- Lecturer, Department of Housing and Interior Design, University of North Carolina at Greensboro (Spring, 1985)
- Project Director (Data Processing), Quantime Corporation, Cincinnati, OH (1983-84)
- Director, Clifton Heights - University Heights - Fairview Urban Crime Prevention Project, Cincinnati, OH (1981-82)
- Consultant to various neighborhood organizations, Cincinnati, OH (1981-83)

COURSES TAUGHT AT EAST CAROLINA UNIVERSITY

GRADUATE:

PADM 6100	Politics and Management in Public Agencies
PADM 6130	Urban Policy and Administration
PADM 6150	Seminar in Public Administration
PADM 6160	Public Policy Formulation and Implementation
PADM 6161	Applied Policy Analysis
PADM 6170	Intergovernmental/Interagency Relations
PADM 6230	Quantitative Methods for Public Administration
PADM 6260	Management of Public Information Technology
PADM 6900	MPA Professional Paper
POLS 6040	Problems in State Government

UNDERGRADUATE:

POLS 1010	American National Government
POLS 3031	Behavioral Methodology for Political Science
POLS 3033	Voting Behavior and Public Opinion
POLS 3202	The American Legislature
POLS 3240	State and Local Government
POLS 3241	Urban Politics
POLS 3242	Municipal Administration
POLS 3255	Domestic Public Policy
POLS 4307	Comparative Public Administration
POLS 4310	Media and Public Policy

PUBLICATIONS AND PROFESSIONAL PAPERS

Books and Monographs:

- *Building Community: Public Power Economic Development Best Practices* (Washington, DC: American Public Power Association, 2016) with Olga Smirnova, Todd Rouse, and Haley Thore.
- *State and Local Government by the People*, 16th edition with David Magleby, Paul Light, and Christine Nemacheck, (Boston: Pearson Publishing, 2014)
- *Voting Behavior: The 2000 Election*, with Charles L. Prysby (Washington, DC: The American Political Science Association, 2001).
- *Voting Behavior: The 1996 Election*, with Charles L. Prysby (Washington, DC: The American Political Science Association, 1997).
- *American Voting Behavior in Presidential Elections 1972 to 1992*, with Charles L. Prysby (Washington, DC: The American Political Science Association, 1995).
- *Voting Behavior: The 1992 Election*, with Charles L. Prysby (Washington, DC: The American Political Science Association, 1993).
- *Voting Behavior: The 1988 Election*, with Charles L. Prysby (Washington, DC: The American Political Science Association, 1989).
- *Voting Behavior: The 1984 Election*, with Charles L. Prysby (Washington, DC: The American Political Science Association, 1986).

Website Development:

- “Voting Behavior: The 2016 Election, The American National Elections Study SETUPS with Charles Prysby (Supplementary Empirical Teaching Unit in Political Science), an interactive website for teaching social science methodology and voting behavior research, <http://www.icpsr.umich.edu/icpsrweb/instructors/setups2016/>
- “Voting Behavior: The 2012 Election, The American National Elections Study SETUPS with Charles Prysby (Supplementary Empirical Teaching Unit in Political Science), an interactive website for teaching social science methodology and voting behavior research, <http://www.icpsr.umich.edu/icpsrweb/instructors/setups2012/index.jsp>.
- “Voting Behavior: The 2008 Election, The American National Elections Study SETUPS with Charles Prysby (Supplementary Empirical Teaching Unit in Political Science), an interactive website for teaching social science methodology and voting behavior research, <http://www.icpsr.umich.edu/icpsrweb/instructors/setups2008/index.jsp>.
- “Voting Behavior: The 2004 Election, The American National Elections Study SETUPS with Charles Prysby (Supplementary Empirical Teaching Unit in Political Science), an

interactive website for teaching social science methodology and voting behavior research, www.icpsr.umich.edu/SETUPS.

- “Welfare Reform in Pitt County,” in Phillip Cooke and Deil Wright (editors). *Tracking Responses to Welfare Reform Project*. Odom Institute of Research in the Social Sciences, University of North Carolina at Chapel Hill. 2001, www.unc.edu/depts/welfare (executive summary reprinted in Christine Kelleher and Susan Webb Yackee (eds.), *Meeting Challenges: North Carolina Responds to Welfare Reform, 1996-2001* (Chapel Hill: The School of Government, UNC-Chapel Hill, 2002).
- “Welfare Reform in Craven County,” in Phillip Cooke and Deil Wright (editors). *Tracking Responses to Welfare Reform Project*. Odom Institute of Research in the Social Sciences, University of North Carolina at Chapel Hill. 2001, www.unc.edu/depts/welfare (executive summary reprinted in Christine Kelleher and Susan Webb Yackee (eds.), *Meeting Challenges: North Carolina Responds to Welfare Reform, 1996-2001* (Chapel Hill: The School of Government, UNC-Chapel Hill, 2002).

Journal Articles and Book Chapters:

- “Enablers of Mass Effects,” in *Threats to Homeland Security: Reassessing the all Hazards Approach*, 2nd Edition Richard Kilroy, Jr. ed., (Boston: John Wiley, forthcoming).
- “The Impacts of Arts Centers on Community Placemaking and Heritage Tourism,” with John Delconte and Carol Kline, *Journal of Heritage Tourism*, 2015, pp. 1-12.
- “The Digital Divide and E-Government in the United States,” *International Journal of eGovernance and Networks*, 1, 2013, pp. 45-68.
- “Government Streamlining Commissions: A Methodology for Measuring Effectiveness,” with Emily Washington, Mercatus Center Working Paper 12-28, October, 2012, http://mercatus.org/sites/default/files/StreamliningCommissions_ScavoWashington_v1-0_1.pdf.
- “Defense and Homeland Security,” in Burdett Loomis, Peter Francia and Dara Strolovitch (editors), *Guide to Interest Groups and Lobbying in the United States* (Washington: CQ Press, 2012), pp. 193-208.
- “Understanding American Media Reaction to the Gaza Flotilla Incident,” in Thomas Copeland, Alethia Cook and Lisa McCartan (editors), *Drawing a Line in the Sea: The 2010 Gaza Flotilla Incident and the Israeli-Palestinian Conflict* (Lanham, MD: Lexington Books, 2011), pp. 143-158.
- “Федерализм за работой,” [Federalism at Work: Developing Ten-Year Plans to End Homelessness,] in *Научный Вестник*, [Research Journal] (November 2010) 1: with Robert J. Thompson, <http://vestnik.uapa.ru/ru-ru/issue/2010/01/01/>.
- “Citizen Participation and Direct Democracy through E-Networking: Possibilities and Experience,” in Christopher Shea and G. David Garson (ed.) *Handbook of Public*

Information Systems, 3rd Edition (Boca Raton, FL: CRC Press, 2010), pp. 67-88, with Younhee Kim.

- “Town and Gown,” In Charledean Newell (ed.), *Managing Local Government: Cases in Decision Making*, 3rd edition (Washington: International City Management Association, 2008), pp. 39-46.
- “Is it Really Red Versus Blue? Politics, Religion, and the Culture War Within,” with Peter Francia, Jonathan Morris, and Jody Baumgartner, *The American Review of Politics*, 29, Spring 2008, pp. 1-18.
- “Challenges to Federalism: Homeland Security and Emergency Response,” with Richard Kearney and Richard Kilroy *Publius: The Journal of Federalism* 38:1, Winter 2008, pp. 1-30.
- “информационно-технологическая подготовка специалистов ГМУ с точки зрения перспектив электронного правительства: сравнение российской и американской практик” [Information Technology and E-Government Training of State and Municipal Government Professionals: A Comparison of Russian and American Practices], with Andrey Poltavets and Paul Dezendorf, *Научный Вестник*, [Research Journal] (November 2007) 1: 78-86, <http://vestnik.uapa.ru/ru-ru/issue/2007/01/13/>.
- “Constructing Data Sets and Manipulating Data,” in *Handbook of Research Methods in Public Administration*, 2nd Edition, Gerald Miller, ed., (Boca Raton: Taylor and Francis, 2007) pp. 303-321.
- “Enablers of Mass Effects,” in *Threats to Homeland Security: An All Hazards Approach*, Richard Kilroy, Jr. ed., (Boston: John Wiley, Fall 2007), pp. 312-340.
- “World Wide Web Site Design and Use in Public Management,” with Jody Baumgartner in *Information Technology and Computer Applications in Public Administration: Opportunities and Trends*, 3rd Edition. G. David Garson, ed., (Hershey, PA: Idea Group Publishing, 2007), pp. 335-362.
- “Understanding Issues Raised by Non-governmental Organizations for Modern Russian Public Administration,” with Paul Dezendorf and Elena Murenina, *Democratic Governance in the Central and Eastern European Countries: Challenges and Responses for the XXI Century*, Allan Rosenbaum and Juraj Nemeč [eds], (Bratislava, Slovak Republic: NISPAcee, 2006), pp. 229-242.
- “Development and Use of the World Wide Web by US Local Government,” *Encyclopedia of Digital Government*, Matti Malkia and Ari-Veikko Anttiroiko [eds], (Hershey, PA: Idea Group Press, 2007), pp. 296-300.
- “Local Government Managers’ Views of Homeland Security,” with Richard Kearney and Richard Kilroy, *The Municipal Year Book 2006*, Jane Cotnoir [ed], (Washington: International City Management Association), pp. 19-26.

- “Design and Implementation Issues in the First Russian Master of Public Administration Program,” with Paul Dezendorf, Nataliya Kostina, Yaroslav Startsev, and Alyona Vishnevskaya, *The Journal of Public Affairs Education* 12:4, Fall, 2006, pp. 515-535.
- “Citizen Participation and Direct Democracy through Computer Networking: Possibilities and Experience,” in *The Handbook of Public Information Systems*, 2nd Edition, G. David Garson, ed., (New York: Marcel Dekker, 2004, pp. 255-280).
- “Voluntarism and the Growth of Civil Society: A Comparison of Russia and the United States,” in Роль политических партий и общественных организаций в Формировании власти в соответствии с интересами различных групп населения (Ekaterinburg, Russia: Urals Academy of Public Administration, 2004), pp. 15-20.
- “World Wide Web Site Design and Use in Public Management,” in *Public Information Technology: Policy and Management Issues*. G. David Garson, ed., (Hershey, PA: Idea Group Publishing, 2003, pp. 299-330).
- “Reinventing Government in Reformed Municipalities: Manager, Mayor, and Council Actions,” with Richard C. Kearney, *Urban Affairs Review* 37:1 September, 2001, pp. 43-66.
- “Who Hates Hillary? Public Opinion toward the First Lady,” with Charles Prysby, *Politics and Policy*, 2001, 29:3, pp. 521-542.
- “Reinventing Government: City Manager Attitudes and Actions,” with Richard C. Kearney and Barry M. Feldman, *Public Administration Review*, 60:6 November/December, 2000, pp. 496-509.
- “Неофедерализм в США И Выполнение Федерального Закона Об Очистке Воздуха,” [New Federalism in the United States and Implementation of the Clean Air Act], with Kimber Smith Scavo and Laurel Schultz, *Чиновник [Public Administrator]* 1: 7, 2000, pp. 74-79, <http://chinovnik.uapa.ru/ru-ru/issue/2000/01/18/>.
- “The Role of Information Technology in the Reinventing Government Paradigm: Normative Predicates and Practical Challenges,” with Yuhang Shi, *Social Science Computer Review*, 18:2, Summer, 2000, pp. 166 - 178.
- “Citizen Participation and Direct Democracy through Computer Networking,” with Yuhang Shi in *The Handbook of Public Information Systems*, G. David Garson, ed., (New York: Marcel Dekker, 2000), pp. 247-263.
- “World Wide Web Site Design and Use in Public Management,” with Yuhang Shi in *Information Technology and Computer Applications in Public Administration: Opportunities and Trends*, G. David Garson, ed., (Hershey, PA: Idea Group Publishing, 1999), pp. 246-266.

- “Constructing Data Sets and Manipulating Data,” in *Handbook of Data Analysis and Quantitative Methods in Public Administration*, Gerald Miller and Marcia Whicker, eds. (New York: Marcel Dekker, 1998), pp. 125-145.
- “Patterns of Citizen Participation in Edge and Central Cities,” in *Contested Terrain: Power, Politics, and Participation in Suburbia*, Marc Silver and Michael Melkonian, eds. (Greenwood Press, 1995), pp. 119-130.
- “Local Government Responses to Coastal Environmental Problems: The Experience of Four Southeastern States,” *Southeastern Political Review*, 21:2, (1993), pp. 407-430.
- “The Use of Participative Mechanisms by Large US Cities,” *The Journal of Urban Affairs*, 15:1 (1993), pp. 93-109.
- “The Home Front: Domestic Policy in the Bush Years,” with Robert J. Thompson, in *Leadership and the Bush Presidency*, R. J. Barilleaux and M. Stucky, eds. (New York: Praeger, 1992), pp. 149-164.
- “Racial Integration of Local Government Leadership in Southern Small Cities: Consequences for Equity and Political Relevance,” *Social Science Quarterly*, 71:2, June, 1990, pp. 362-372.
- “The Prisoner's Dilemma and the Tragedy of Congress: A Response to Livingston,” *Politics and Policy*, 8, 1988, pp. 6-10.
- “Following Election Returns with Profile III and dBase II” with David M. Olson, *Social Science Micro-Computer Review*, Fall, 1985.

Grant Reports:

- HUD Community Development Work Study Program Grant #CDWS Nc-03-020: Final Report (November, 2006)
- Final Report to US State Department Bureau of Educational and Cultural Affairs on Grant # ASCS-1357 (October, 2004).
- Annual Report to US State Department Bureau of Educational and Cultural Affairs on Grant # ASCS-1357 (August, 2003).
- Annual Report to US State Department Bureau of Educational and Cultural Affairs on Grant # ASCS-1357 August, 2002).
- “Effective Strategies for Domestic Violence Shelters: Strengthening Services for Children,” to North Carolina Governor’s Crime Commission, with Jennifer Nixon and Richard Kearney (Fall, 2001).

Internal Reports

- “Lucille Gorham Intergenerational Community Center: Report of Findings,” (April 25, 2017). Report to Vice Chancellor for Student Affairs Virginia Hardy and Dr. Deborah Moody, Director, Lucille Gorham Intergenerational Community Center (with students from PADM 6150 Seminar in Public Administration).
- Five year internal review of Department of Criminal Justice ECU—Spring 2014 (with Dr. George Higgins, University of Louisville and Dr. Kristi Holsinger, University of Missouri at Kansas City)
- Annual accreditation data reports to NASPAA Fall, 2017, 2016, 2015.
- NASPAA Seven-Year Self-Study Report for re-accreditation of the MPA program delivered to the National Association of Schools of Public Affairs and Administration, August 15, 2007.
- NASPAA Seven-Year Self-Study Report for re-accreditation of the MPA program delivered to the National Association of Schools of Public Affairs and Administration, September 1, 2000.

Articles/Presentations in Popular Media:

- Online video presentation “Governmental Streamlining Commissions: Measuring Effectiveness,” to Wisconsin Governor Scott Walker and staff of the Wisconsin Governor’s Streamlining Commission, October, 2015.
- Video interview for ECU News Bureau on the 2012 presidential election for video clips to appear on the ECU website.
- Quoted in “The Three Conversions of Walter B. Jones,” Robert Dreyfuss, *Mother Jones*, January/February, 2006, pp. 38-43.
- “Making the Grade,” (assigning grades to President George Bush’s acceptance speech at the Republican National Convention), *News and Observer*, September 3, 2004.
- “Making the Grade,” (assigning grades to Senator John Kerry’s acceptance speech at the Democratic National Convention), *News and Observer*, July 30, 2004.
- “Privatization Bears Watching: Contracting-Out City Services Can Help--Sometimes,” guest editorial, *Raleigh News and Observer*, April 27, 1994.
- “Redistricting Will be a Tough Task: First Congressional District Gets Attention,” guest editorial, *Greenville Daily Reflector*, March 31, 1990.
- “No Clear Lessons from Election: Jesse Helms’ Win Was a Personal Victory, Not a Party Win,” guest editorial, *Greenville Daily Reflector*, November 11, 1990.

- “The Reagan Administration Legacy and Federalism,” *Eastern North Carolina Public Administrator*, Winter, 1988.
 - “Edgecombe’s ‘Buffalo Hunt’ Promises Disappointing Results,” guest editorial, *Greenville Daily Reflector*, June 5, 1988.
 - “Decline in Eastern North Carolina: A Rural Phenomenon?” *Eastern North Carolina Public Administrator*, Fall, 1987.
 - “Fact or Fiction: Is Eastern North Carolina Declining?” *ECU Magazine*, Winter/Spring, 1987.
 - “What Really Causes Crime?” guest editorial, the *Cincinnati Enquirer*, September 22, 1981.
- “City and County Planning: Views from Two Planners,” *Eastern North Carolina Public Administrator*, Fall, 1986.

Conference Papers and Presentations:

- “Measuring the Effectiveness of Government Streamlining Commissions: A Preliminary Report on Three States,” with Emily Washington, The Mercatus Center, George Mason University at the annual Association for Public Policy Analysis and Management (APPAM) conference, November 8 – 11, 2012, Baltimore MD.
- “SETUPS: The American National Election Study in the Classroom,” webinar hosted by ICPSR with Charles Prysby, October 3, 2012.
- “Challenges to Federalism: Homeland Security, Disaster Response, and the Local Impact of Federal Funding Formulas and Mandates,” with Richard Kearney and Rick Kilroy, paper presented at the annual American Political Science Association Conference, Philadelphia, PA, August, 2006.
- “Local Government Managers’ Views of Homeland Security,” presented at the annual Federal Emergency Management Agency Higher Education Consortium conference, Emmitsburg, MD, June, 2006.
- “What Should be Taught to Students About E-Government? A Comparison of Education Versus Practice in Two Sub-National Governments,” with Paul Dezendorf and Andrey Poltavets, Paper presented at the Annual Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPACEe) Conference, Ljubljana, Slovenia, May 11 – 13, 2006
- “Online SETUPS Hosted by ICPSR,” with Dieter Burrell, mini-session at the American Political Science Association Annual Conference on Teaching and Learning in Political Science, Washington, DC, February, 2006.

- “The 2004 National Election Study SETUPS,” at Diverse Resources for a Diverse Community: the 2005 Biennial meeting of Official Representatives of ICPSR, Ann Arbor, October 20-23, 2005.
- “America Divided? Re-examining the Myth of the Polarized American Electorate,” with Peter Francia, Jonathan Morris, and Jody Baumgartner, paper presented at the annual American Political Science Association Conference, Washington, DC: September, 2005.
- “Understanding Issues Raised by NGOs for Modern Russian Public Administration,” with Paul Dezendorf and Elena Murenina, paper presented at the annual Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPACEe) Conference, Moscow, Russia, May, 2005.
- “Implementation of Reinventing Government in US Municipalities: 1997-2003,” with Richard C. Kearney, paper presented at the annual Southern Political Science Association Conference, New Orleans, LA, January, 2005.
- “Lessons Learned in Russia NISCUPP Grant Program,” panel presentation at the annual National Association of Schools of Public Affairs and Administration (NASPAA) Conference, Indianapolis, IN, October, 2004.
- Panelist, Campbell University’s annual lecture series with Thomas Patterson (Harvard University) and Rob Christensen (Raleigh *News and Observer*) on Patterson’s book *The Vanishing Voter* and supporting research, April 10, 2004.
- “The Professional Paper as a Capstone Experience in an MPA Program,” presentation at the annual Teaching Public Administration Conference, Madison, Wisconsin, February 14, 2004.
- “Voluntarism and the Growth of Civil Society: A Comparison of Russia and the United States” paper presented at the Role of Political Parties and Public Organizations in the Formation of State and Municipal Bodies of Authority International Conference, Yekaterinburg, Russia, October 30-31, 2003.
- “Reinventing Government in Reformed Municipalities: Manager, Mayor, and Council Actions,” with Richard C. Kearney, paper presented at the annual Southwestern Social Science Conference, Galveston, Texas, March, 2000.
- “Reinventing Local Government: Policy, Measurement and Actions,” with Richard C. Kearney and Barry Feldman, paper presented at the annual Southern Political Science Association conference, Savannah, GA, October, 1999.
- “Perceptions of School/Community Relations: A Cross-National Perspective,” (with Maurice Simon and Renata Siemienska), paper presented at the annual Urban Affairs Association conference, Louisville, KY, April, 1999.

- “Cities on the Web: The Use of World Wide Web Pages by Large US Cities,” paper presented at the annual Urban Affairs Association conference, Fort Worth, TX, April, 1998.
- “New Federalism and Implementation of the Clean Air Act,” paper presented at the annual American Political Science Association conference, Washington, DC, August, 1997.
- “The Changing Mix in the Use of Citizen Participation Mechanisms by Large US Cities: 1989-1997,” paper presented at the annual Urban Affairs Association conference, Toronto, Ontario, April, 1997.
- “Exit and Voice in Large US Cities: Can Citizen Participation Affect Population Change?,” paper to be delivered at the annual Midwest Political Science Association conference, Chicago, IL, April, 1996.
- “What Cities *Can* Do,” paper delivered at the annual Urban Affairs Association conference, New Orleans, LA, March, 1994.
- “Patterns of Citizen Participation in Edge and Central Cities,” paper delivered at the Contested Terrain: Power, Politics, and Participation in Suburbia conference, Hofstra University, Hempstead, NY, March, 1993.
- “Cluster Analyzing Citizen Participation,” paper delivered at the annual Urban Affairs Association conference, Indianapolis, IN, April, 1993.
- “The Interaction of Citizen Participation and Migration in Large US Cities,” paper presented at the annual Urban Affairs Association Conference, Cleveland, Ohio, April, 1992.
- “The Use of Participative Mechanisms by Large American Cities,” paper presented at the annual Urban Affairs Association Conference, Vancouver, British Columbia, April, 1991.
- “Of Media and Models of Public Policy,” paper presented at the Annual American Political Science Association Conference, Atlanta, GA, August, 1989.
- “Political Values and Priorities in Seven Small American Cities,” paper presented at the Annual Scientific Meeting of the International Society of Political Psychology, Secaucus, NJ, July 1-5, 1988.
- “Political Decision-Making in Seven Smaller Cities: The Divergent Political Culture of Eastern North Carolina” paper presented at the Annual Southern Political Science Association Conference, Charlotte, NC, November 2 - 7, 1987.
- “Stimulants to the Formation of *Ad Hoc* Neighborhood Groups,” paper presented at the annual conference of the Midwest Political Science Association, Chicago, Illinois, April, 1986.

GRANTS AND CONTRACTS RECEIVED AND PENDING

- \$5,000-funded graduate assistantship to work on performance evaluation of the Lucille Gorham Intergenerational Community Center, Greenville, Spring 2017.
- Engagement Outreach Scholars Academy (EOSA) grant through the Office of Public Service and Community Relations, ECU including \$5000 funding for a graduate assistant and \$2740 for project-related activities, 2015-2016.
- \$43,867 grant from American Public Power Association through Greenville Utilities Commission to conduct a national survey of public power best practices in economic development, 2015-2016.
- \$8,000 award (two \$4,000 course buy-outs) for Talent Enhancement Capacity Building Partnership, ECU Office of Engagement, Innovation and Economic Development, 2016 – 2017.
- \$11,000 award (two \$4,000 course buy-outs and \$3,000 stipend) for Talent Enhancement Capacity Building Partnership, ECU ECU Office of Engagement, Innovation and Economic Development, 2013 – 2014.
- \$20,000 contract with Pearson Publishing for rewriting ten chapters in David Magleby, Paul Light and Christine Nemacheck, *Government by the People*, 16th Edition (2013), Winter 2011- Winter 2012.
- \$11,000 award (two \$4,000 course buy-outs and \$3,000 stipend) for Talent Enhancement Capacity Building Partnership, ECU ECU Office of Engagement, Innovation and Economic Development, 2012 – 2013.
- \$5,000 contract with The Mercatus Center, George Mason University for research project on evaluating the effectiveness of state streamlining commissions, Summer-Fall 2012.
- \$9,500 award (two \$4,000 course buy-outs and \$1,500 stipend) for Talent Enhancement Capacity Building Partnership, ECU ECU Office of Engagement, Innovation and Economic Development, 2011 – 2012.
- \$10,000 contract from Rocky Mount Area United Way for updated community needs assessment, Spring, 2004, with Richard C. Kearney.
- \$20,000 (including funding for 20-hour per week graduate assistant) contract with city of Rocky Mount for evaluation of HUD Lead Abatement grant, Fall, 2003 - Fall, 2006.
- \$150,000 grant received from the US Department of Housing and Urban Development Community Development Work Study Program to financially support five MPA students, 2003-2005 (awarded September, 2003).
- \$27,747 grant from the Muskie/Freedom Support Act to support one graduate student from Armenia for study in the MPA program–2003-2005 (awarded April, 2003)

- \$292,929 grant from US Department of State, NIS College and University Partnership Program to develop a partnership in public administration, international studies, and political science with the Urals Academy of Public Administration in Ekaterinburg, Russia (August, 2001 - August, 2004).
- \$93,673 grant from the NC Governor's Crime Commission to conduct a developmental analysis of children's services offered by domestic violence shelters in North Carolina (April, 2000 - December, 2001), with Richard C. Kearney.
- \$27,275 grant from the Muskie/Freedom Support Act to support one graduate student from Armenia for study in the MPA program—2002-2004 (awarded April, 2002)
- \$26,640 grant from the Muskie/Freedom Support Act to support one graduate student from Uzbekistan for study in the MPA program—2001-2003 (awarded April, 2001)
- \$37,874 grant received from the Muskie/Freedom Support Act to support two graduate students from Azerbaijan and Ukraine for study in the MPA program—2000-2002 (awarded April, 2000)
- \$21,937 grant received from the Muskie/Freedom Support Act to support one graduate student from Russia for study in the MPA program—1999-2001 (awarded April, 1999).
- \$49,772 grant received from the Muskie/Freedom Support Act to support two graduate students from Turkmenistan and Armenia for study in the MPA program—1998-2000 (awarded May, 1998).
- \$5,000 summer stipend awarded from ECU Research and Creative Activities Committee for "Local Officials' Views of Economic Development Activities in North Carolina" (awarded 1992)
- \$5,000 summer stipend awarded from the ECU Teaching Effectiveness Committee for "Incorporating Video Techniques in the Classroom" (awarded 1991)
- \$5,000 summer stipend awarded from the ECU Research and Creative Activities Committee for "Local Government Responses to Environmental Problems" (awarded 1990)
- \$935 grant received from the American Political Science Association Small Research Grant Program for "The Use of Participative Mechanisms by Large US Cities" (awarded 1990).

HONORS RECEIVED

- Acknowledged with special thanks in Governor's Commission on Government Reform, Efficiency, and Performance, *A Report to Governor Scott Walker* (December 31, 2016).
- "Exceeds Expectations" on Post-Tenure Review, 2017; 2012; 2007; 2002

- Awarded (with Charles Prysby) Information Technology and Politics Section of American Political Science Association, 2006 Best Instructional Website Award for 2006.
- Awarded (with Charles Prysby) Rowman and Littlefield Award of Innovative Teaching in Political Science (for 2004 ANES SETUPS website), American Political Science Association, 2006.
- Chancellor's Synergy Award (2000-2001) for work on the ECU Grants Outreach Network, a project of ECU Regional Development Services, the MPA Program, and the Technical Writing Concentration in the MA in English Program. This project assists local governments and non-profit organizations in eastern North Carolina in the preparation of grant applications for community and economic development.
- First Department of Political Science Professor of the Year, 2000-01 academic year
- Nominee, ECU Alumni Teaching Award (1993-94 and 1995-96 academic years)
- Finalist, ECU Alumni Teaching Award (1990-91, 1991-92 and 1992-93 academic years).
- Recipient of award from Quantime Corporation as one of ten outstanding employees worldwide for the year 1983.
- Recipient of Certificate of Appreciation for Outstanding Service to the Neighborhood from the Clifton Heights - University Heights - Fairview Community Council, 1983.
- Recipient of Scholar Incentive Award, Department of Political Science, The University of Michigan, 1977.

PROFESSIONAL SERVICE

- Editorial Board member, *Research Journal*, annual publication of the Urals Academy of Public Administration, Yekaterinburg, Russia, 2014 – present.
- Editorial Board member, *International Journal of eGovernment and Networks*, 2012-present.
- Tenure/Promotion reviewer, Department of Political Science and Public Administration, University of Toledo, Summer, 2013.
- “Public Administration, Ethics and Responsibilities,” a presentation to the annual conference of the Carolinas Association of Collegiate Registrars and Associated Officials, September 28, 2012, Greenville NC.
- Participant, Center for Homeland Security/University and Agency Partnership Initiative Faculty Development Workshop, Naval Post-Graduate School, Monterey, CA, August 27-31, 2012.

- Member, NASPAA Education and Training Taskforce, 2010-11
- Grant Proposal Reviewer, National Science Foundation History and Political Science Section, 2005-present
- Tenure/Promotion reviewer, Department of Political Science, Texas Tech University, Lubbock, Texas, Summer, 2006
- Article reviewer, *Journal of Policy Analysis and Management*, *Public Administration Review*, *Publius*, *State and Local Government Review*, *Journal of Urban Affairs*, *Journal of Public Affairs Education*, *International Journal of Electronic Government Research*, *Politics and Policy*.
- Book proposal reviewer Congressional Quarterly Press, Pearson Longman, IGI Press
- Member, Homeland Security Defense Education Consortium Committee to develop graduate program standards for Homeland Security programs, 2005-present.
- Principal Representative for East Carolina University, National Association of Schools of Public Affairs and Administration (NASPAA), 1997-2007.
- Member, National Association of Schools of Public Affairs and Administration (NASPAA) Section on Political Science-based programs.
- Member, Assessment Group for North Carolina Governor's Post-graduate Management Internship Program, 1999.
- Member, Planning Committee for annual Southeastern Conference on Public Administration (SECOPA), October, 2000, Greensboro, NC.
- Member, Host Committee for annual conference of National Association of Schools of Public Affairs and Administration, October, 1997, Raleigh, NC.
- Member, Partnership Council that administered the Governor's Management Internship Program, a two year professional internship experience in North Carolina state government for highly-selected graduating MPA students (1997-2001).
- Panel Chair for American Political Science Association (1998; 1989); Urban Affairs Association (1999; 1998; 1997); North Carolina Political Science Association (2000, 1999; 1998; 1997; 1996).
- Managing Editor, *Politics and Policy*, (1988-89).
- Editorial Board member, *Annual Editions: State and Local Government*, 4th through 8th Editions (Guilford, CT: Dushkin Publishing Group).

- President, North Carolina Political Science Association (1997-98); President Elect (1996-97); Vice President (1995-96); Secretary (1994-95); Board member (1988-89; 1990-94); Annual Conference Program Chair, 1996.

UNIVERSITY SERVICE

- Director of Graduate Studies, Department of Political Science, ECU; 2015 – present.
- Residency Appeals Board, 2013 – present.
- MA in International Studies thesis committee member for Krista Nixon on the topic of human trafficking in Nepal
- EdD Dissertation committee member for Keith Tingley on the topic of lobbying for higher education funding (2017).
- “The Impact of Arts Centers on Communities,” Master of Science in Sustainable Tourism thesis by John Delconte, defended August 28, 2013 (committee member).
- Curriculum development and presentation, Talent Enhancement Capacity Building Partnership, ECU Office of Engagement, Innovation and Economic Development, 2010 – 2014.
- EdD Dissertation committee member for Amanda Hodges on the topic of the policy process for the NC General Assembly passage of the ECU School of Dentistry (defended May 2014).
- ECU Graduate Council member, 2011 – 2012; 2016 - present.
- ECU Graduate Council Executive Committee Member – 2016 - present.
- ECU Graduate Curriculum Committee Member – 2016 – present; Vice Chair 2017 – 2018.
- Chair, Research and Creative Activities Grant Committee, 2009 – 2011; member, 2007 – 2009.
- Member, Provost—appointed task force to increase minority applicants for EC Scholars program, Spring, 2006-2009.
- Interviewer, EC Scholars candidates, 2005 & 2006.
- External Grant Draft Proposal reader, Division of Research and Graduate Affairs, ECU, Spring, 2006.
- Chair, Department of Planning Personnel Committee, 2004-05; Promotion & Tenure Committee, 2005-06
- Interim Director, Interdisciplinary Graduate Certificate in Security Studies, 2004-present.

- Developed proposal for Master of Security Studies (MSS) degree, 2005-06.
- Member of committee to interview prospective ECU scholarship students, Spring, 2005 and Spring, 2006.
- Departmental Graduation Speaker, Spring, 2005.
- Co-Chair, Committee to design graduate Security Studies Certificate, 2003-2005.
- Co-Chair, Committee to design Master's degree in Security Studies, 2003-2005.
- Acting Co-Chair, Committee to plan PhD in Policy Studies, 2003-2005.
- Member of Interdisciplinary Russian Studies committee, 2004-2012.
- Member, Provost's Task Force on Five-Year Joint Undergraduate/Graduate Degree Programs, 2002-2003
- Member, Provost's Task Force on PhD Program in Public Policy, 2003
- Elected member, Graduate Administrative Board, 2002 - 2007.
- Advisor to Muskie/Freedom Support Act international students studying in the MPA Program, 1998 - 2004.
- Member, Planning Committee for Master of Public Health degree program, East Carolina University, 1998-2001.
- Director, Master of Public Administration program, 1997-2007; 2015-present.
- Member, University Libraries Committee, 1988-1991, Chair, 1989-92, University Educational Policies and Planning Committee, 1989-1990; 1991-1992, *ad hoc* Committee on Administrator Evaluations, 1993-1995, Departmental Personnel Committee (1987-89), Departmental Graduate Executive Committee, Departmental Research and Faculty Development Committee, elected member of Department Chair Search Committee, 1998 and 2005.
- Minor Advisor in Public Administration to the East Carolina University - North Carolina State University cooperative doctoral (EdD) program in educational leadership, 1987-1991; committee member on four EDD dissertation committees.
 - “An Empirical Test of the Theoretic Claim that Criterion-Referenced Reliability is Influenced by the Criterion Score for Mastery” by Elizabeth M. Lee. EdD dissertation defended March 18, 1996 (Committee Member).
 - “A School Reform Project Implementation and Implications for Perpetuating the Continuation of Change Efforts” by Karen Sawyer Wetherill. EdD dissertation

- defended April 21, 1993. (Committee Member).
- “Correlations between Changes in Student Achievement and Changes in Effective Schools Correlates and Practices” by Shirley Baddour Prince. EdD dissertation defended March 9, 1993 (Committee Member).
- “A Descriptive Analysis of Selected Performance Measures of School Districts with Three Conditions of Superintendent Employment Status” by Gary Ridout. EdD dissertation defended February 11, 1993 (Committee Member).
- Department of Political Science Director of Undergraduate Studies, 1990-1995.

COMMUNITY SERVICE

- Led evaluation team for the Lucille Gorham Intergenerational Community Center, Spring 2017.
- Facilitator, Rocky Mount Area United Way strategic planning sessions, December, 2005, April 2006, June 2006.
- Keynote Speaker, “Predicting Presidential Elections,” Downeast Drive-in, Annual Meeting of Eastern North Carolina High School History Teachers, Greenville, NC, October 2004
- Lecture, Carteret County League of Women Voters Annual Convention, “Effective County Government,” October, 2004.
- Presenter, Carteret County League of Women Voters statewide webcast on financing elections, September, 2003.
- Election Night Commentary on WNCT-TV, Greenville, NC (2000, 2002, 2004 elections); WITN-TV, Washington, NC (1996 elections); WCTI-TV, New Bern, NC (1992, 1994 elections). Frequently interviewed by all three television stations, the Associated Press, Greenville *Daily Reflector*, Raleigh *News and Observer*, and other newspapers on political and public policy issues.
- Moderator, League of Women Voters sponsored forum for Greenville City Council candidates, Fall, 2001.
- Elected member, Executive Committee, North Carolina Chapter of the Sierra Club, 2000-2001.
- Member, Board of Directors, RELEAF, Advocates for a Greener Greenville. Position -- newsletter editor, 1990-1992.
- Chair of the Cypress Group, North Carolina Chapter of the Sierra Club, 1989-1991.
- Member, Executive Committee of the Tar River Neighborhood Association, 1989-1990.

- Member, Economic Impacts Subcommittee of the Six County Task Force on Low Level Radioactive Waste, 1988-1989.
- Delegate to the Uptown Taskforce, Cincinnati, OH, 1981-1983.